






STECON : Value Chain

Item	Business Group	Upstream Activities	Mid-Level Activities	Business Activities	Downstream Activities
1	Construction business 	<ul style="list-style-type: none"> - Market research and project target summary - Bidding or project bidding - Material procurement, subcontracting - Design - Construction planning - Material quality inspection 	<ul style="list-style-type: none"> - Construction operations according to the plan - Quality control - Resource management, including labor, machinery, construction materials - Risk management - Safety and occupational health management 	Engaged in construction business of all types of work, both civil and mechanical work, such as public utility work, building work, energy work, industrial work, and environmental work, etc.	<ul style="list-style-type: none"> - Inspection and delivery - Post-delivery guarantee - Customer relationship management
2	Clean Energy Business 	<ul style="list-style-type: none"> - Market research - Partnerships - Funding - Agreements or contracts with partners - Infrastructure planning, design and development - Research and Development: Develop clean energy technologies such as solar cells, waterpower, wind power that are highly efficient, low cost, and environmentally friendly. - Integration: Research to integrate energy and water technologies, such as using clean energy to drive water treatment systems or using wastewater treatment systems in power plants. - Energy resource surveys and assessments: Survey and assessment the potential of renewable energy sources, such as solar intensity, wind speed, and water volume. 	<ul style="list-style-type: none"> - Power plant design and construction: Design and construction of clean energy power plants such as solar power plants, wind power plants, hydropower plants - Energy equipment procurement: Procurement of equipment for power plants such as solar panels, wind turbines - Energy storage and transmission - Cost management - Management of raw materials and alternative raw materials, including the supply chain of raw materials - Management of investment contracts and various concession contracts 	Engage in clean energy investment business by producing, operating and maintaining, and managing.	<ul style="list-style-type: none"> - Marketing and electricity sales: Selling electricity to EGAT, industrial estates, communities - Brand building: Building a strong brand that emphasizes sustainability and is environmentally friendly - Creating added value, such as promoting products or services, creating new products, including solutions that meet customers and market needs - Finding new markets, service channels in the Clean energy group and Zero Discharged Solution - Customer service: Providing after-sales service such as maintenance, troubleshooting

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3	Digital Infrastructure Business 	<ul style="list-style-type: none"> - Market research - Opportunity and technology trend analysis - Project search and selection - Funding and resource sourcing 	<ul style="list-style-type: none"> - Infrastructure construction and development - System procurement and installation - System testing and inspection - Cost management - Investment contract management 	Engage in investment business in new technology and data centers.	<ul style="list-style-type: none"> - Customer Service and Management - Marketing and Branding - Service Development and Revenue Generation - Continuous Care and Maintenance
4	NextGen Water Management Business 	<ul style="list-style-type: none"> - Market Finding - Partner Finding - Funding - Agreement or Contract with Partner - Planning, Designing and Developing Infrastructure - Research and Development: Research and develop water treatment technology to produce clean, quality water that meets standards - Integration: Research to integrate energy and water technologies, such as using clean energy to drive water treatment systems or using wastewater treatment systems in power plants. - Water source surveys and assessments: Survey and assess the quality of raw water sources, such as rivers, lakes, and groundwater, to produce clean water. 	<ul style="list-style-type: none"> - Design and construction of water treatment plants: Design and construction of water treatment plants with modern systems and equipment. - Water Treatment Equipment Procurement: Procure equipment for water treatment plants, such as Membrane Filter, Pumps, Pipes - Raw Material Procurement: Procure necessary raw materials, such as chemicals for water treatment - Cost Management - Raw Material Management and Alternative Raw Materials, as well as Raw Material Supply Chain - Management of investment contracts and various concession contracts 	Engage in investment business in water management as a producer, operator and maintenance as well as management.	<ul style="list-style-type: none"> - Marketing and sales of clean water: Selling clean water to industrial estates, communities - Building a brand: Building a strong brand, focusing on sustainability and being environmentally friendly - Creating added value, such as promoting products or services, creating new products, including solutions that meet the needs of customers and the market - Finding new markets - Customer service: Provide after-sales service such as water quality inspection, system maintenance

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5	Logistics Business 	<ul style="list-style-type: none"> - Market research - Partnerships - Funding - Agreements or contracts with partners - Infrastructure planning, design and development 	<ul style="list-style-type: none"> - Project construction and development - Project management and quality control 	Engage in investment business related to transportation infrastructure, such as management and service of expressways, electric trains, and airports.	<ul style="list-style-type: none"> - Customer Service - Continuous Maintenance and Development - Marketing and Additional Revenue - Customer Relationship Management